

Learning from Practice

The Evaporation of Objectives

What Could An Objective Free Evaluation Look Like?

Evalueringskonferanse, 2011

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Gardermoen
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Not to flog a dead horse

1. Experience from recent evaluations shows a pattern of unsatisfactory monitoring and evaluation practice.
2. This is clearly related to structural factors we must recognise to address. Not due to poor access to information or lack of time.
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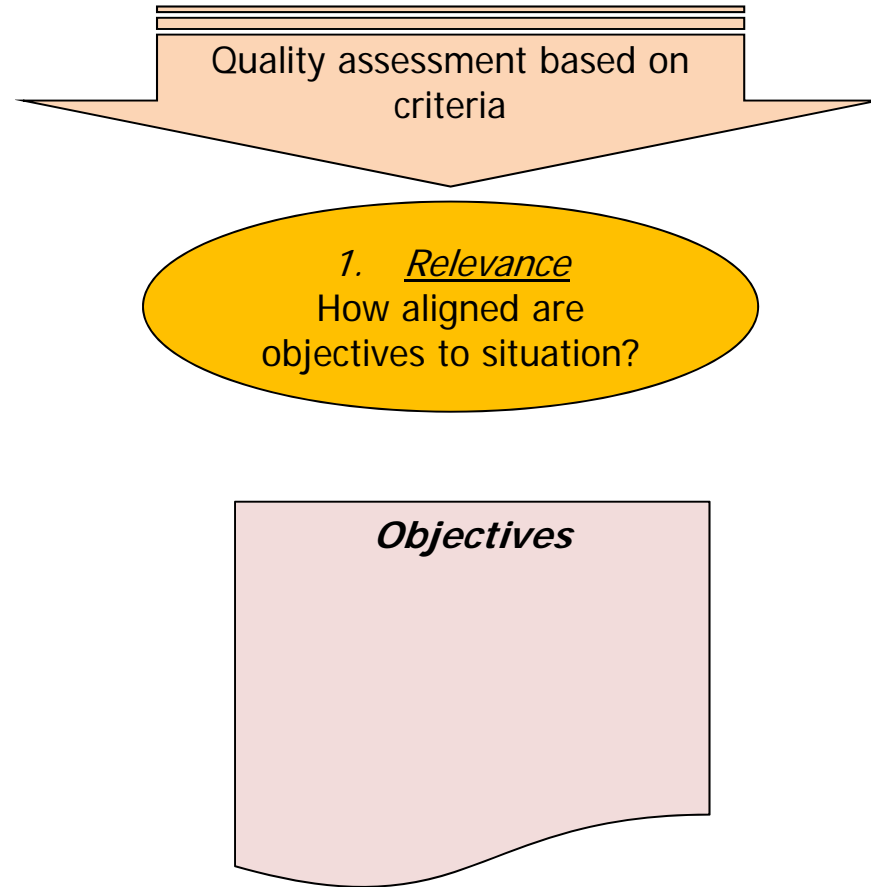
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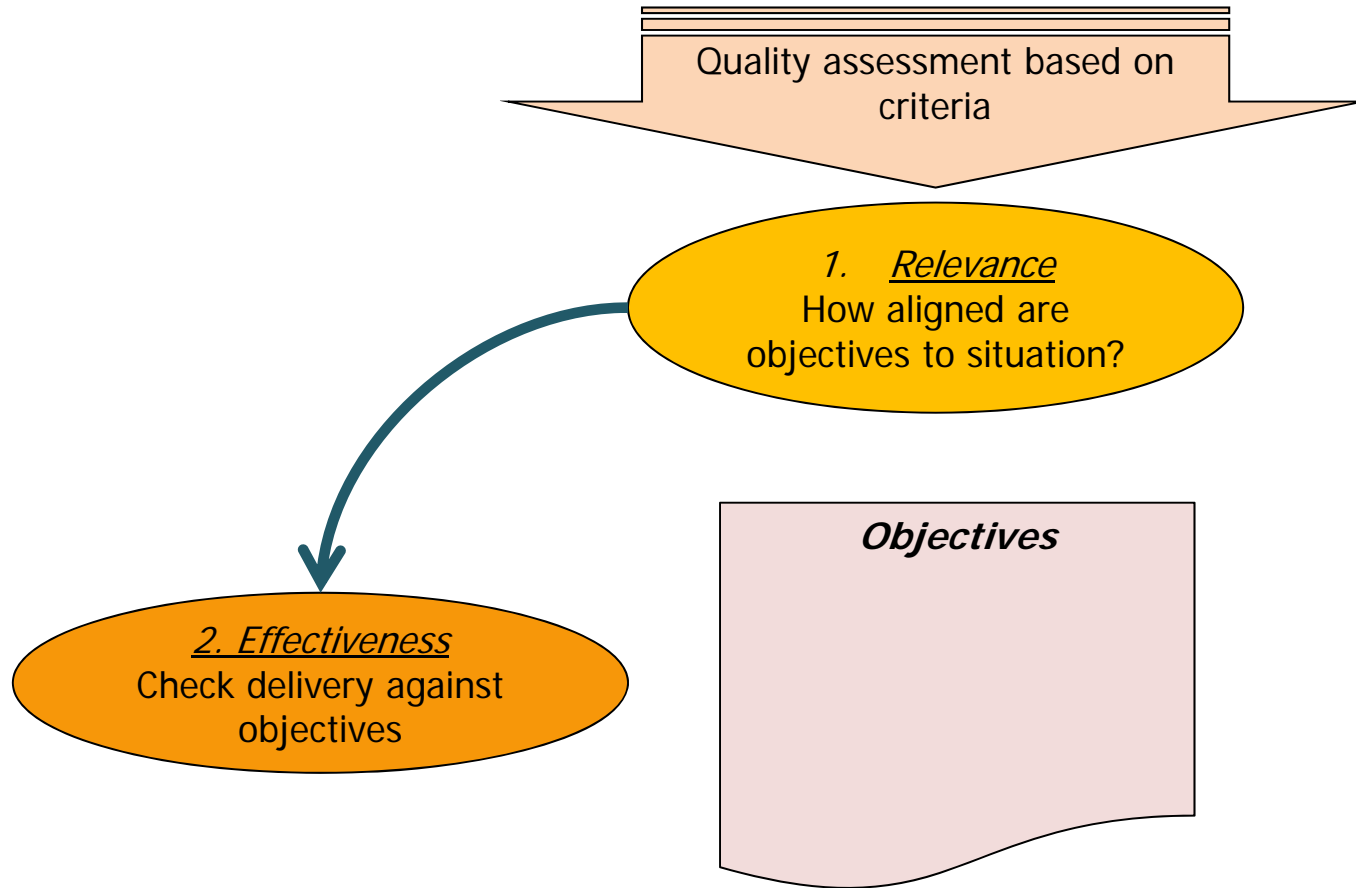
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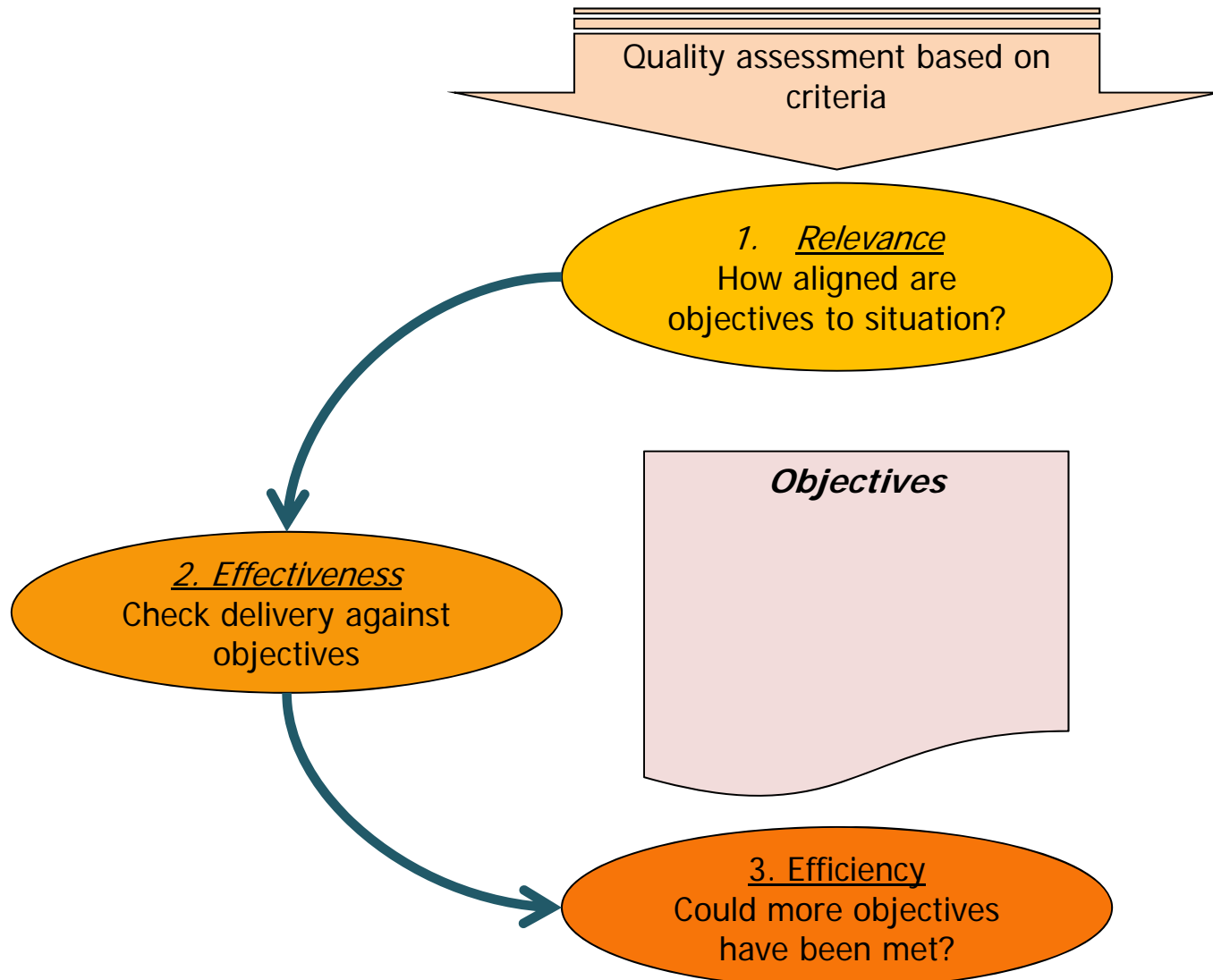
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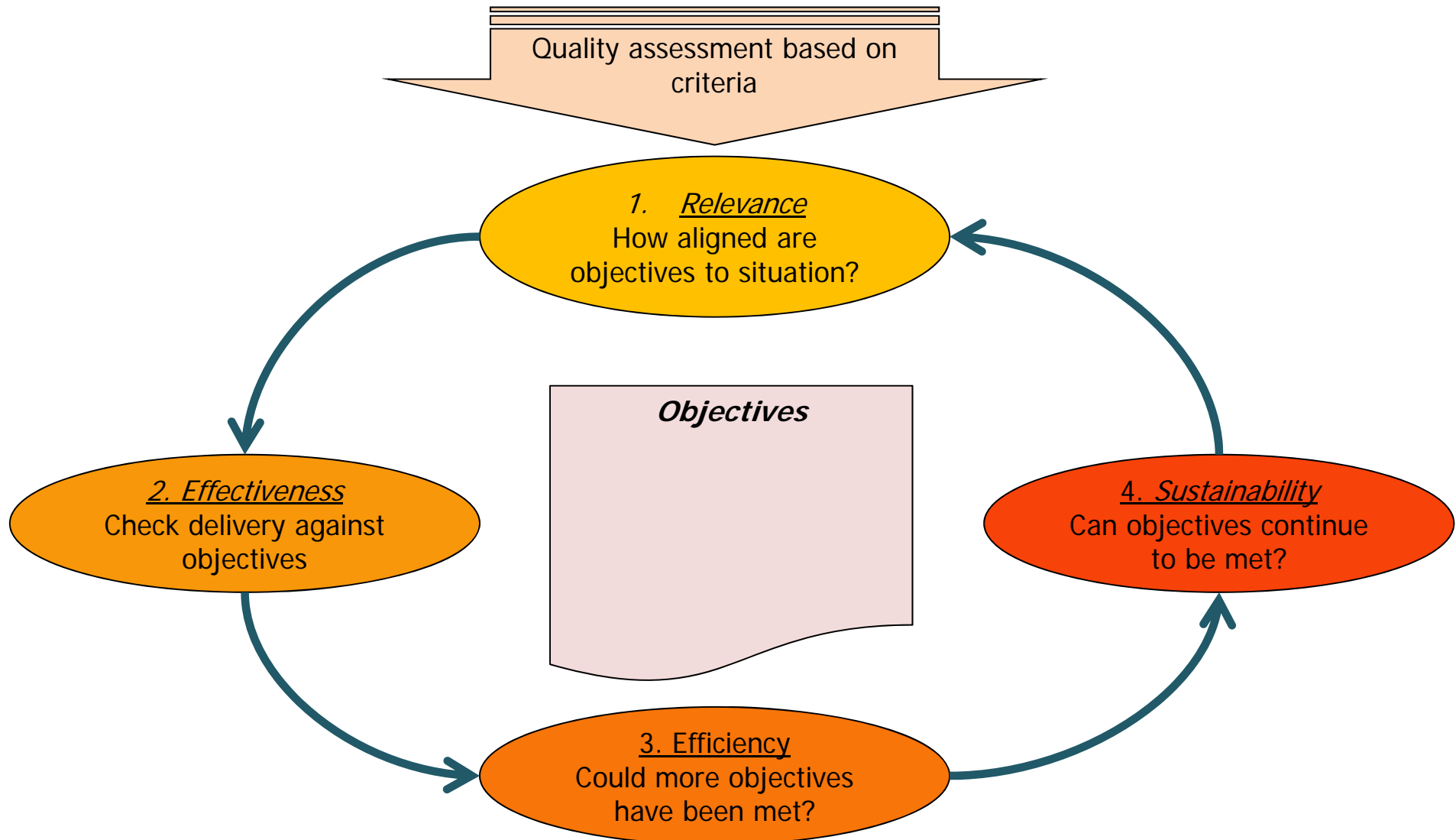
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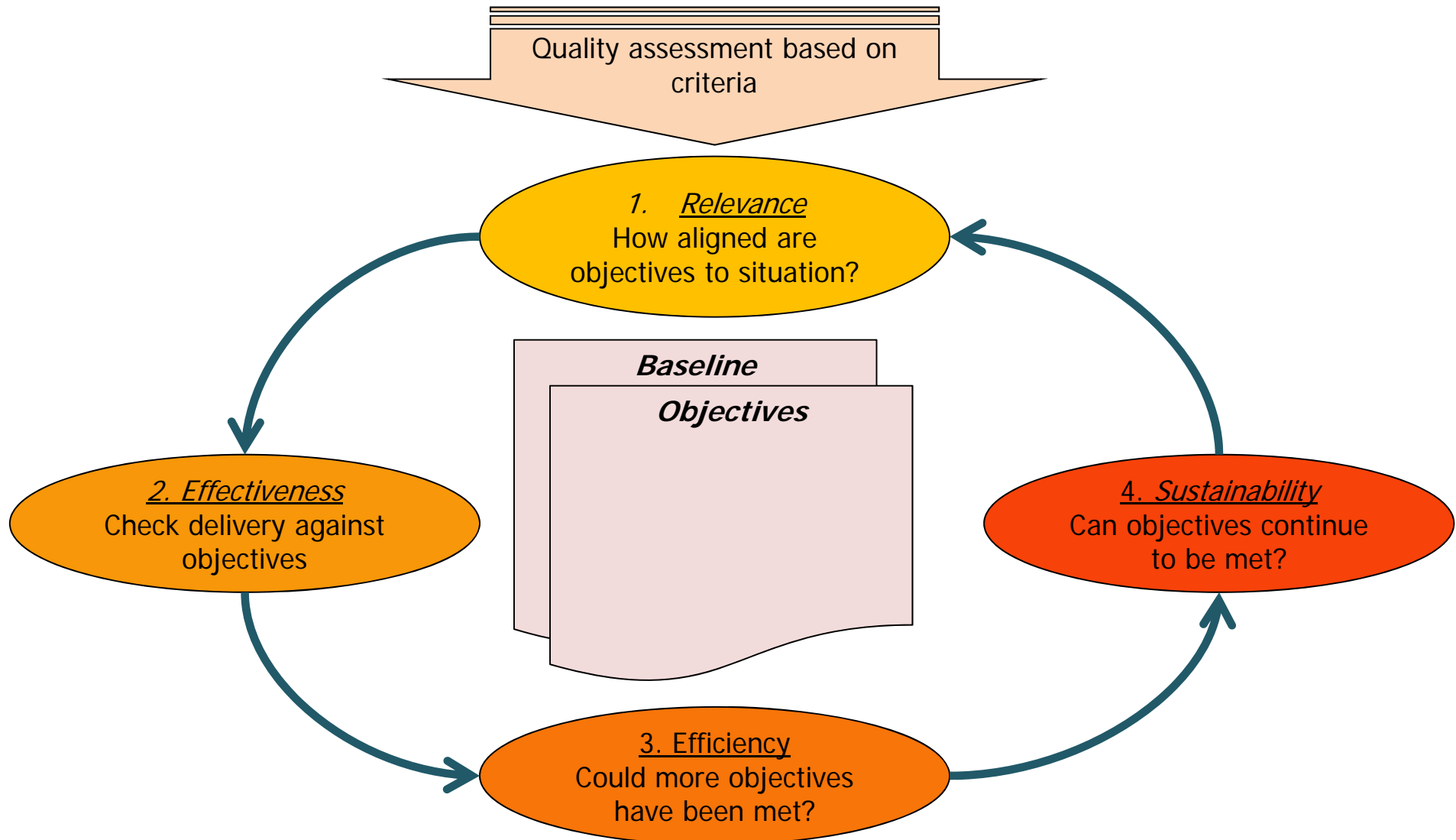
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5. Aggregation

- Conflict interventions are made of many sectors and components
- We have not found a way of aggregating cascades of objectives.

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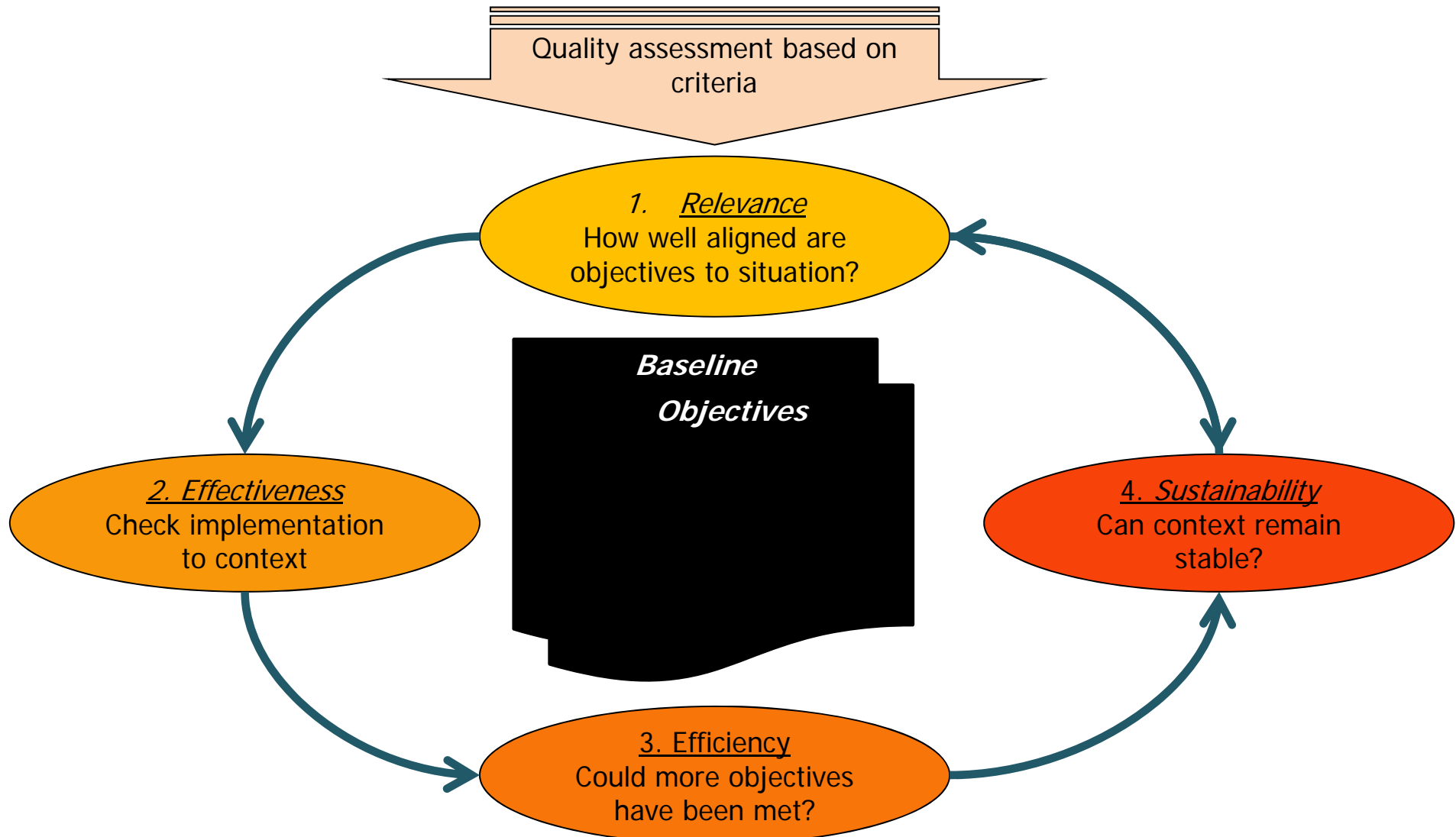
Unreliable objectives? Not because of planners.



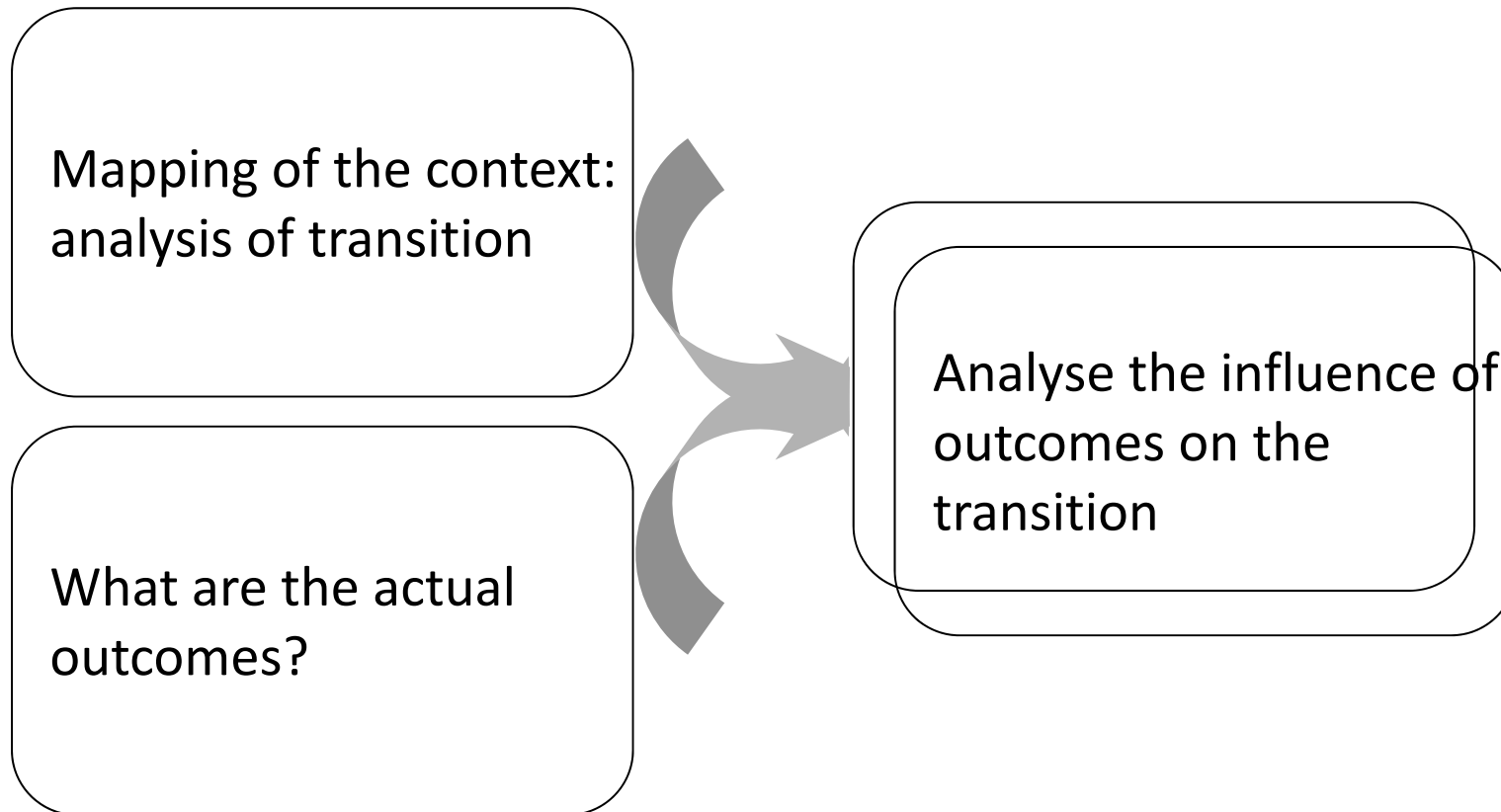
Are We To Keep Using Objectives?



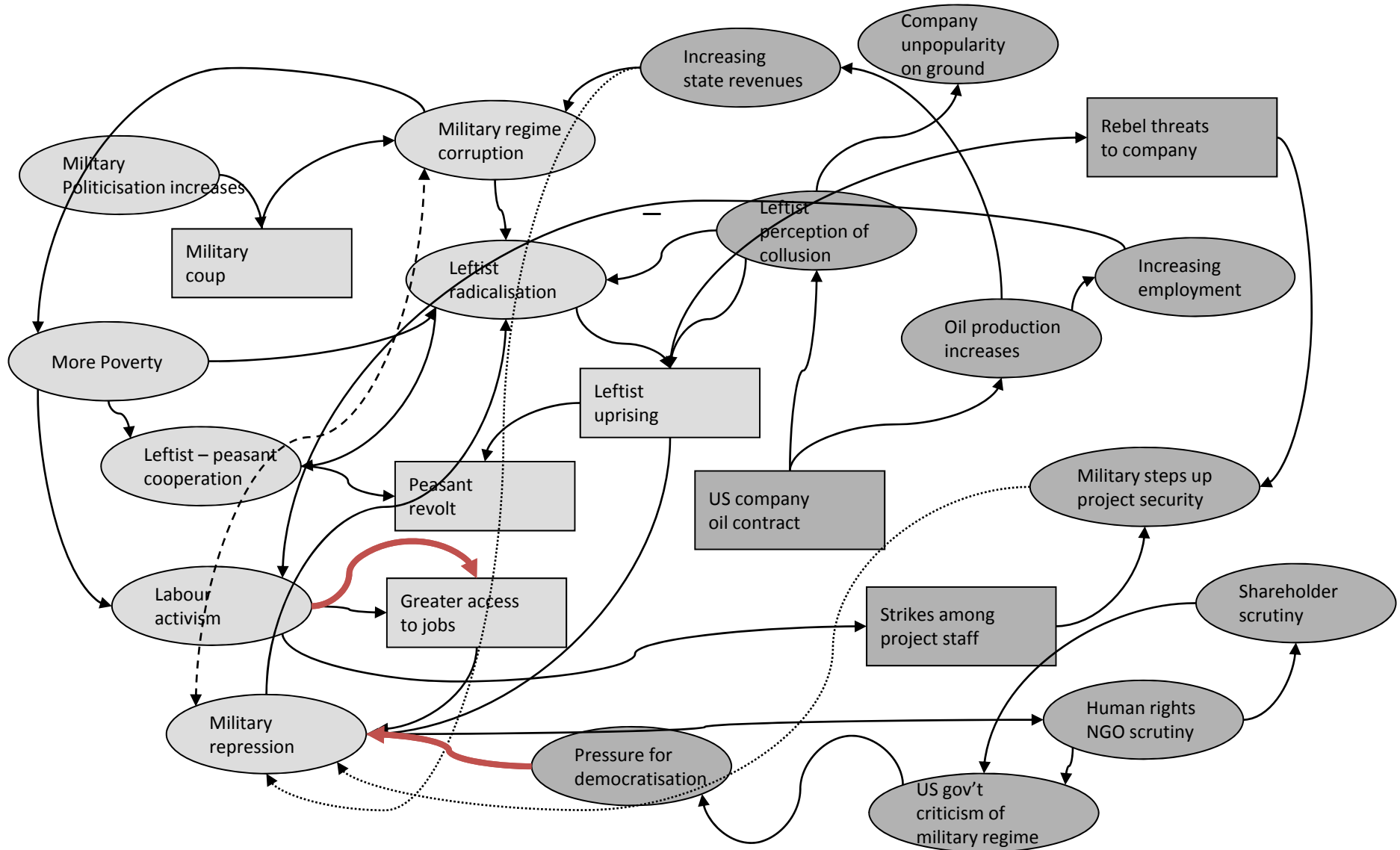
Objective Free Evaluation



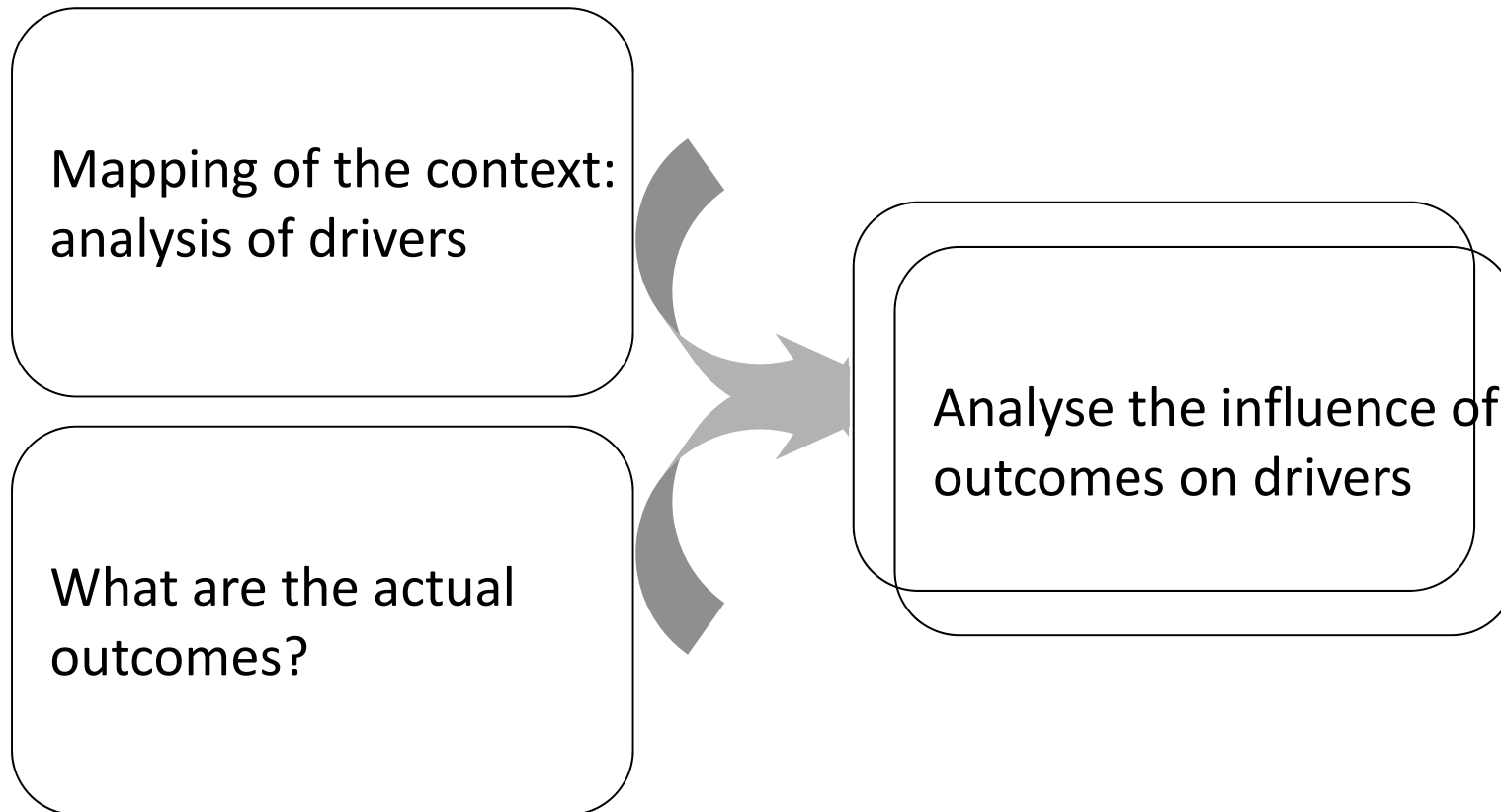
Final Analytical Process



Conflict Analysis is a Contested Product



A New Model of Attribution



If this was our premise

We must accept that we cannot rely on objectives to serve as point of reference for evaluations in conflict situations.

Then we must consider this the alternative

The answer to the question: “what difference have we made” has to be “in reference to these outcomes and those drivers, this was the significance of the intervention”.